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University Campus, Udhna-Magdalla Road, SURAT - 395 007, Gujarat, India

વીર નર્મદ દક્ષિણ ગુજરાત યુનિવર્સિટી યુનિવર્સિટી કેમ્પસ, ઉધના-મગદલ્લા રોડ, સુરત - ૩૯૫ ૦૦૭, ગુજરાત, ભારત

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સંદર્ભઃયનિવર્સિટી પરિપત્ર ક્રમાંકઃએસ./પરિપત્ર/૧ ૬૩૪૪/૨૦૨૩ તા.૦૩/૦૭/૨૦૨૩

–ઃ પરિપત્ર :–

વાણિજય વિદ્યાશાખા હેઠળની સંલગ્ન તમામ કોલેજોના આચાર્યશ્રીઓને જણાવવાનું કે, શૈક્ષણિક વર્ષ ૨૦૨૩–૨૪ થી અમલમાં આવનાર કોમર્સ ઈન્કલુડીંગ બી.એ. વિષયના F.Y.B.Com. Sem- 1& 2 ના મેજર, માઈનર અને SEC ના અભ્યાસક્રમ કોમર્સ ઈન્કલુડીંગ બી.એ. વિષયની અભ્યાસ સમિતિની તા.૨૦/૦૭/૨૦૨૩ની સભાનાં ઠરાવ ક્રમાંકઃ ૨ અન્વયે મંજૂર કરી વાણિજય વિદ્યાશાખાને કરેલ ભલામણને વાણિજય વિદ્યાશાખાની મંજૂરી ની અપેક્ષાએ વાણિજય વિદ્યાશાખા વતી વાણિજય વિદ્યાશાખાનાં અધરધેન ડીનશ્રીએ મંજૂર કરી એકેડેમિક કાઉન્સિલ તા.૧૭/૦૮/૨૦૨૩ ની સભાનાં ઠરાવ ક્રમાંકઃ ૨૬ થી મંજૂર કરેલ છે. જેનો અમલ કરવા આથી જાણ કરવામાં આવે £9.

એકેડેમિક કાઉન્સિલની તા.૧૭/૦૮/૨૦૨<u>ુરની સભાનાં ઠરાવ ક્રમાંકઃ ૨૬</u>

આથી ઠરાવવામાં આવે છે કે, શૈક્ષણિક વર્ષ ૨૦૨૩-૨૪ થી અમલમાં આવનાર કોમર્સ ઈન્કલુડીંગ બી.એ. વિષયના F.Y.B.Com. Sem- 1 & 2 ના મેજર, માઈનર અને SEC ના અભ્યાસક્રમ કોમર્સ ઈન્કલડીંગ બી.એ. વિષયની અભ્યાસ સમિતિની તા.૨૦/૦૭/૨૦૨૩ની સભાનાં ઠરાવ ક્રમાંકઃ ૨ અન્વયે મંજૂર કરી વાક્ષિજય વિદ્યાશાખાને કરેલ ભલામભ્રને વાક્ષિજય વિદ્યાશાખાની મંજૂરીની અપેક્ષાએ વાણિજય વિદ્યાશાખા વતી વાણિજય વિદ્યાશાખાનાં અધરધેન ડીનશ્રીએ મંજૂર કરી એકેડેમિક કાઉન્સિલને કરેલ ભલામણ સ્વીકારી મંજૂર કરવામાં આવે છે.

બિડાણઃ ઉપર મુજબ

ક્રમાંક: એસ./પરિપત્ર/૨૧૫૪૫/૨૦૨૩

તા. ૧૮-૦૮-૨૦૨૩

પ્રતિ.

૧) વાણિજય વિદ્યાશાખા હેઠળની સંલગ્ન તમામ કોલેજોના આચાર્યશ્રીઓ,

..... આપશ્રીની કોલેજના સંબંધિત શિક્ષકોને જાણ કરી અમલ કરવા સારૂ.

૨) અધ્યક્ષશ્રી, વાણિજય વિદ્યાશાખા,

૩)પરીક્ષા નિયામકશ્રી, પરીક્ષા વિભાગ, વીર નર્મદ દ. ગુ. યુનિવર્સિટી, સુરત.

....તરફ જાણ તેમજ અમલ સારૂ.

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એકેડેમિક કાઉન્સિલ તા. 17 108 -૨૦.23 બાબત & હિ. ાગ્રાગ્રાપરિશિષ્ટ . (&

VEER NARMAD SOUTH GUJARAT UNIVERSITY FIRST YEAR B.COM. SEMESTER - 1 COURSE CODE

MODERN BUSINESS PRACTICES

COURSE TYPE: - MAJOR

CREDIT: - 4

(Syllabus w.e.f. June 2023)

Unit-I	ManagerialFundamentals	
Definition.	Characteristics Importance Purposeer IS	15%
Effective	Characteristics, Importance, Purpose and Scope of Management, Managerial Roles, Management, Management Skills, Kautilya's contribution to Management, Contemporary Approaches to Management.	
TheoryinPi	Management, Contemporary Approaches to Management, Applying Management ractice.	
Unit-II	Planning,StrategicPlanningandDecisionmaking	
Meaningan	dImportanceofPlanning	20%
Meaningan	dConceptofStrategicPlanning,StrategicConsiderationsinPlanning.	
Meaning,T	ypesandProcessofDecisionmaking,DecisionTree	
Unit-III	OrganizingandOrganizationStructure	
Meaningan	dConceptofOrganizing SpanofControl	15%
Organizatio	onStructure:Meaning,Need,Design,AffectingFactors.	
Unit-IV	Directing, Leadership, Co-ordination	
Principlesar	ndTechniquesofDirecting.	20%
Leadership:	Definitions, Types, Theories	
Co-ordination	on:Meaning, Characteristics, Importance, Types	
Unit-V	EntrepreneurshipDevelopment	
	Needs Process C. F.	10%
Entrepreneu	Needs, Process of Entrepreneurship Development, Role of Start-urshipDevelopment, Contribution of J.R.D. Tata, D.H. Ambaniand K. Narayan Murth	p in
Unit-VI	DigitalPresence	
Meaning,Im	portance, Elements and Dimensions/Building Blocks of Digital Presence.	10%
Unit-VII	Case Study	
		10%

ReferenceBooks:

- $1) \ \ Principles and Practice of Management-L.M. Prasad (Sultan Chand \& Sons)$
- $2)\ Principles of Management-Meena Sharma (Himalaya Publishing House)$
- 3) www.forbes.com
- 4) www.brafton.com
- 5) www.entrpreneur.com

VEER NARMAD SOUTH GUJARAT UNIVERSITY FIRST YEAR B.COM.

SEMESTER - 2 COURSE CODE

MODERN BUSINESS PRACTICES

COURSE TYPE: - MAJOR

CREDIT: - 4

(Syllabus w.e.f. June 2023)

Unit-I	Motivation	20%
Meaningar	ndDefinitions,ToolsofMotivation,ComparisonofMaslowandHerzbergTheories,	
McClellan	d'sNeedTheory,Vroom'sExpectancyTheory.	i
Unit-II	Communication	30%
Conceptof	Communication, Difference between Reporting and Communication, Network of	
Communic	cation, Types of Communication (Formal, Informal, Verbal, Written, I	Joward.
Downward	, Horizontal, Computer Based, Rumour), Barriersto and improving	nusiness
communic	ation, self development and communication, development of positive personal	O CLEITICES
attitudes.	, I les to positive personal	
Unit-III	Control	20%
RoleofInfo	rmationSystemsinControlling,ControlTechniquesatOperationsLevel(Budgetary	7
Control,Co	ntrolthroughCosting,Time-	
EventNetw	orkAnalysis,PERT/CPM),UseofInformationTechnologyforControlling.	
Unit-IV	EventManagement	10%
Meaning,S	cope,Significance,Components	1 20 70
Unit-V	ChangeManagement	10%
Importance	Forces, Processand Impact of Change	1 20 / 0
Unit-VI	Case Study	10%

ReferenceBooks:

- $1) \ \ Principles and Practice of Management-L.M. Prasad (Sultan Chand \& Sons)$
- 2) PrinciplesofManagement-MeenaSharma(HimalayaPublishingHouse)

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM-I	
	COURSE CODE	
	ELEMENTS OF BANKING & INSURANCE PAPER - I	-
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	
	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	
	Objectives: To impart to the students the elementary knowledge of	
	terminology, concept, Definitions, Procedures and Principles in Insurance.	
Unit :-1	INSURANCE	25
	Meaning of Insurance –important of insurance, functions of insurance Principle of insurance and their application in life fire and marine. motor vehicle Insurance. Universal Insurance. Kidnap and ransom insurance.	
Unit :-2	LIFE INDURANCE	20
	Definition advantages of life insurance- procedure of taking life insurance policy brief introduction of Mediclaim policy – Benefits of coverage. O.P.D. in Health Insurance. Workmen's compensation Insurance policy need of Today's India	
Unit:-3	MARINE INSURANÇE	15
	Definition – procedure of taking marine insurance police, warranties in marine insurance Types of warranties.	
Unit :-4	FIRE INSURANCE	15
•	Definition procedure of taking fire insurance policy types of fire insurance policies 12 Twelve perils in fire Insurance as per insurance regulatory development authority (IRDA)	
Unit:5	MOTOR VEHICAL INSURANCE	15
	Definition – 3 types of motor insurance – purpose of motor insurance-types of vehicle insurance in India. What is motor insurance coverage benefits Types and features	_
Unit: 6	PRIVATIZATION. IN INSURANCE	10
-	Concept, Merits and demerits of Privatization	

Text & References:

NOTE: - Practical based assignment on -

- (A) Visit to any local Insurance company
- (B) Visit to insurance clients (Questionnaire)
 - Insurance Principles and Practice, by R. S. Sharma
 - Insurance Principles, Practice and Registration, by M. K. Ghosh & A. N. Agrawal
 - Life Insurance in India, by P. A. S. Mani 11. Life Insurance, by Prof. O. S. Gupta
 - Fundamentals of Insurance by P.K. Gupta, Himalaya Publications.
 - Principles and Practice of Insurance by M.N. Mishra, S.N. Chand Company

VEER NARMAD SOUTH GUJARAT UNIVERSITY FIRST YEAR B.COM.

SEMESTER - 1

COURSE CODE-CE 125 J

FINANCIAL MANAGEMENT PAPER 1 COURSE TYPE: - MINOR (ELECTIVES)

CREDIT: - 4

(Syllabus effective from Academic Year 2023-24)

Objective: The objective of this course is to help students understand the conceptual framework of financial management.

COURSE INPUTS

UNIT I

Financial Management: Financial goals; Profit v/s wealth Maximization.

(10%)

UNIT II

Financial functions - Investment, financing. and dividend decisions: Financial planning.

(15%)

UNIT III

Capital. Budgeting: Nature of Investment decisions, Investment evaluation criteria, payback period, accounting rate of return, net present value, Internal rate of return profitability Index; NPV and IRR comparison.

UNIT IV

Various Sources of Long-Term Funds - Equity Shares. Preference Shares. Debentures and Bonds and Long-term Loans.

(20%)

UNIT V.

Cost of Capital: Significance of cost of capital; Calculating cost of debt; Preference shares, equity capital, and retained earnings; Combined (weighted) cost of capital. (20%)

UNIT VI

Case Study

(15%)

Suggested Readings

- 1. Van Home J C: Financial Management! and Policy: Prentice Hall of India. New Delhi.
- 2. Van Home J.C: Fundamentals of Financial Management: Prentice Hall of India. New Delhi.
- 3.Khan M.Y.and Jain P.K: Financial Management, Tart and Problems. Tala McOraw Hilf, New Delhi.
- 4. Prasanna Chandra: Financial Management Theory and Practice; Tala McGraw Hill, New Delhi.
- 5. Pandey I.M: Financial Management: Vikas Publishing House, New Delhi
- 6.Brigham E.F. Oapenski L.C., and Ehrhardt M.C: Financial Management Theory and-Practice: Harcour College Publishers. Singapore.
- 7.Bhalla V.K.: Modern Working Capital Management, Anmol Pub, Delhi.

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT
SYLLABUS (in force From ACADEMIC YEAR 2023-24)

CLASS AND SEMESTER: -FIRST YEAR (B. COM (SEM-1)

SUBJECT AND PAPER: -MANAGEMENT (PAPER-1)

COURSE TYPE: - MINOR (ELECTIVES)

CREDIT: - 4

Objectives:

- 1. To provide a comprehensive understanding of the fundamental concepts and principles of general management.
- 2. To familiarize students with different management theories and their relevance in the workplace.
- 3. To develop knowledge and skills necessary for effective people management in organizations.
- 4. To examine the role of IT management and its significance in contemporary business environments.
- 5. To foster critical thinking and analytical abilities in relation to management practices and challenges.

Learning Outcomes:

- 1. Students will be able to define and explain the concept of management, its functions, and the roles of managers in organizations.
- 2. Students will acquire knowledge of various management theories, their evolution, and their application in different workplace scenarios.
- 3. Students will develop an understanding of organizational behaviour, group dynamics, and the importance of teamwork in achieving organizational goals.
- 4. Students will gain the necessary skills to effectively manage people in the workplace, including communication, motivation, conflict resolution, and leadership.
- 5. Students will recognize the significance of IT management in modern organizations, understand its key features, and appreciate its role in enhancing operational efficiency and competitiveness.

Chapter-1

· Introduction to management:

25%

- Definition of management
- Functions of management
- Roles of managers
- Characteristics of management
- Managerial skills and competencies
- Organizational behaviour
- Group dynamics
- Team work and its relevance

Chapter-2

Management theories

- Evolution of management theories
- · Various types of workplace management theories
 - > --Scientific management theory
 - > -- Principles of administrative management theory
 - > --Human relations management theory
 - > --Bureaucratic management theory
 - > --Contingency management theory
 - > --Theory X and Y
 - > --Systems management theory
- Benefits of management theories
- · How management theories can be applied in workplace

Chapter-3

People management

25%

- Meaning of people management
- Usefulness of people management in workplace
- Essential people management skills
- Developing people management skills
- Strategies for effectively managing people at work

Chapter-4

IT Management

25%

- Meaning of IT management
- Essentials of IT management
- Key features of effective IT management
- Importance of IT management

References:

- 1. "Principles of management" by Harold Knootz and Heinz Weihrich
- 2. "Fundamentals of management" By Stephen.P. Robbins and David.A. Decenzo
- 3. https://www.hibob.com/hr-glossary/people-management/
- 4. https://www.aihr.com/blog/people-management-skills/
- 5. https://in.indeed.com/career-advice/career-development/what-is-it-management
- 6. https://www.indeed.com/career-advice/career-development/types-of-management-theories
- 7. "Management Theory and Practice" by Gerald A Cole

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT

Syllabus (In Force From Academic Year 2023-24)

Class And Semester: -First Year (B. Com (Sem-1)

Subject And Paper: -Marketing (Paper-1)

Course Type: - Minor (Electives) Credit: - 4

Objectives:

- 1. To understand the fundamental concepts and philosophies that guide a company's marketing efforts.
- 2. To explore the importance of customer value and customer satisfaction in marketing.
- 3. To identify and address misconceptions about marketing.
- 4. To develop skills in market-oriented strategic planning, including analyzing business mission, conducting SWOT analysis, and selecting appropriate strategies.
- 5. To examine competition and competitive strategies, including competitor analysis and the design of competitive strategies.

Learning Outcomes:

- Students will be able to explain the different concepts guiding a company's marketing efforts and understand their implications for business strategies.
- 2. Students will be able to assess and enhance customer value and customer satisfaction through effective marketing practices.
- 3. Students will be able to identify and debunk common misconceptions about marketing, demonstrating a deeper understanding of its role and impact.
- 4. Students will be able to create and implement market-oriented strategic plans, including developing a business mission statement, conducting strategic analysis, and selecting suitable strategies.
- Students will be able to analyze competition, conduct competitor analysis, and design effective competitive strategies for different market positions, such as market leader, market challenger, market follower, and market nicher.

COURSE CONTENTS

Unit	Title Name	Unit wise
		Weightage of Marks (in %)
1	Basic concepts of marketing	30%
2	Market oriented strategic planning	30%
3	Competition and competitive strategy	20%
4	Positioning	20%

Course	commerce
Course Title	Marketing - 1
Credit	4
Teaching Hour per Week	4
Review /Revision Required	No
Minimum weeks/Semester	
Medium of Instruction	English
Purpose of Course	To orient the students with marketing concepts and its application in the business world

Unit 1: Basic Concepts of Marketing

- a) Introduction
- b) Philosophies guiding a Company's Marketing Effort
- c) Meaning and Definition of Marketing
- I. The Production Concept
- II. The Product Concept
- III. The Selling Concept
- IV. The Marketing Concept
- V. The Customer Concept
- VI. The Social Marketing Concept
- d) Customer Value and Customer Satisfaction
- I. Customer Value
- II. Customer Satisfaction
- e) Misconceptions about Marketing

Unit 2: Market-Oriented Strategic Planning

- a) Introduction
- b) The Nature of Strategic Planning
- I. Step I: Business Mission Statement
- II. Step II: Strategic Analysis
- III. Step III: SWOT Analysis
- IV. Step IV: Strategy Identification and Selection
- V. Step V: Prepare Operating Plans for each Functional Area
- VI. Step VI: Implementation, Evaluation and Control of the Plan

Unit 3: Competition and Competitive Strategy

- a) Introduction
- b) Identifying Competitors
- I. Customer Perspective
- II. Industry Perspective
- c) Structural Analysis of the Industry
- d) Competitor Analysis
- e) Setting up a Competitive Intelligence System
- f) Generic Competitive Strategies
- I. Cost Leadership
- II. Differentiation
- III. Focus

- g) Designing Competitive Strategies
- I. Market Leader
- II. Market Challenger
- III. Market Follower
- IV. Market Nicher
- h) Balancing Customer and Competitor Orientations

Unit 4: Positioning

- a) Introduction
- b) Positioning
- I. Definition of Positioning
- II. Importance of Positioning
- c) The Positioning Concept
 - I. The A-The Target Audience
- II. The B- The Benefit
- III. The C-The Compelling Reason
- d) The Process of developing a Position
 - e) Positioning Strategies
 - f) Repositioning

References:

- 1. "Marketing Management: Indian Context" by Rajan Saxena
- 2. "Consumer Behavior: Insights from Indian Market" by Dipankar Gupta
- 3. "Integrated Marketing Communications: Indian Cases and Concepts" by K. Bhattacharya and S. Basu
- 4. "Services Marketing: Concepts, Strategies, and Cases" by S. Ramesh Kumar and C. Rajendran
- 5. "Pricing: Strategies and Tactics for Pricing in India" by Utpal M. Dholakia

	VEER NARMAD SOUTH GUJARAT UNIVERSITY,	
	SURAT	
	F.Y.B.COM SEM - I	
	COURSE TYPE: - MINOR (ELECTIVES)	
	CREDIT: - 4	
	COURSE CODE –	
	OFFICE MANAGEMENT	%
	(Syllabus Effective From Academice Year 2023-24 And Onwards)	
Unit:-1	MODERN OFFICE AND ITS FUNCTION	20
	Introduction – Meaning Of Office – Office Work – Office Activities – The Purpose Of An Office – Office Functions – Importance Of Office – The Changing Office Scene – Paper Less Office	
Unit :-2	OFFICE MANAGEMENT	40
	Management - Principles Of Management - Office Management - Elements Of Office Management - Functions Of Office Management - Office Manager - Functional Office Management - Administrative Office Management - Information Management - Scientific Office Management - Scientific Management In Office	
Unit :-3	OFFICE ADMINISTRATION	20
	Administrative Office Management – Objectives Of Administrative Office Management – Scientific Management In Office.	
Unit :-4	OFFICE ACCOMMODATION	20
T4 0 D-6	Introduction – Principles – Location Of Office – Office Building – Office Layout – Preparing The Layout – Re- Layout – Open And Private Office - New Trends In Office Layout	

Text & References:

Taxt book of office management-J.C
Office Organization and Management- S.P Arora- First Edition
Office Organization and Management- M.C Shukla
Office Management-S.P.Jian&T.NChhabra
Office and Administrative Management- C.L Little Field &FranuRacher

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 1	
,	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	
	COURSE CODE –	
	SALESMENSHIP AND PUBLICITY	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
	Objective To Help Student Understanding The Concept Of Salesmanship And Advertising	
Unit :-1	Salesmanship	30
<u> </u>	Meaning, Definition, Main Elements Of Salesmanship, Arts For Science, Sales Psychology, Advantage Of Salesmanship, Buying Motives Selling Points.	
Unit :-2	Selling Process	30
	Different Stage Of Sales Process (Preston Only) Attracting Attention Of Customers Welcoming Or Approaching The Prospect Awaking The Interest In The Prospect, Creating Desire, Securities Action. Type Of Objection And Disposal Of Objections	
Unit :-3	Advertising	25
	Definition, Objectives, Characteristics, Advantages And Disadvantages. Modern Trade In an Advertising Meaning Of Publicity Difference Between Advertising And Publicity And Salesmanship And Advertising.	20
Unit :-4	Case Study	15

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	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 1	
	COURSE TYPE: - MINOR (ELECTIVES)	
	CREDIT: - 4	
	COURSE CODE –	
	SECRETERIAL PRACTICE	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
Unit:-1	Company Secretary	20
	Definition — Qualification — (Statutory and Non Statutory) Appointment - Duties and Responsibility — Removal - Role and Importance - Basic Understanding Of Secretarial Standards.	
Unit :-2	Type Of Companies	30
	Definition and Type Of Companies On Basis Of Incorporation, Number and Domicile (According To Company Law 2013) On Basis Of Incorporation Statutory Companies and Registered Companies (Only Meaning) On Basis Of Number Private Company – Definition, Characteristic, Privileges Restriction Public Limited Company – Definition, Characteristic, Advantage, Disadvantage Different Between Private And Public Limited Companies One Person Companies - Meaning and Characteristics On The Basis Of Domicile Indian Company (Only Meaning) Domicile Company (Only Meaning)	
Unit:-3	Company	30
-	Formation and Incorporation Of Companies (Public And Private Companies) Memorandum Of Association (Meaning and clauses) Article Of Association (Meaning And Content) Prospect (Meaning And Confents) and Statement In Line Of Prospectus (Meaning and Difference)	
Unit:-4	Co-Operative Society	20
	Meaning and Characteristic Secretary Duties Related To Formation And Registration Of Cooperative Society By Law Co-operative Society (Meaning Importance And Contents) Membership (Conditions for Membership and Types)	

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	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 1	
	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	
	COURSE CODE –	
	THEOTY & PRACTICE OF CO- OPERATION	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
	Objective The Objective Of This Paper Is To Be Acquire Basic Knowledge To The Students With The Nature And Development of Co-Operatives.	
Unit :-1	Evolution Of Co-Operation Meaning And Definition Of Co-Operation And Cooperative. Merit And Demerit Of A Co-Operative Societies. Co-Operative Sector In India (Including Amul Model)	40
Unit :-2	Pre-Condition For The Succession Of Co-Operative Activities. Revised Principles Of Co-Operation.	30
Unit :-3	Inspection And Supervision Of Co-Operative Society.	15
Unit:-4	Co-Operative Training - Education And Propaganda.	15

References : ૧. સહકાર સિધ્ધાતો અને વ્યવહારો. - પોપ્યુલર પ્રકાશન - સ્રુરત.

2. "સહકાર" _ સી. જમનાદાસ એન્ક કું. અમદાવાદ,

૩. સહકાર દર્શન ભાગ ૧-૨-૩ - શ્રી જગદીશભાઇ મૂલાની, અમદાવાદ.

૪. સહકાર પર્વ. - શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.

પ. સાંપ્રતમાં સહકારી પ્રવૃત્તિ - શ્રી જગદીશભાઈ મુલાની, અમદાવાદ ગુર્જર સાહિત્ય ભવન.

દ. સહકાર _ મુખપત્ર (પાલિક) - ગુજરાત રાજ્ય સહકારી સંઘ - અમદાવાદ.

૭. ગ્રામ સ્વરાજ (માસિક), ગુજરાત રાજ્ય સહધારી સંઘ - અમદાવાદ.

૮. કો.ઓપ. મેનેજમેન્ટ પ્રીન્સીપાલ પોલીસીસ એન્ડ પ્રેક્ટીસ (૧૯૭૭). - આર.ડી. અગ્રવાલ.,

Bibliography.: 1. Journals / Magazines : Co-operative Perspective, Vaikunth Mehta

National Institute of Co-operative management, Pune (1998)

1. Websites: http://co-operative on net.com (1998)

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	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM-II	
	COURSE CODE	
	ELEMENTS OF BANKING & INSURANCE PAPER - II (SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	
	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	
	Objectives : To impart to the students the elementary knowledge of terminology, concept, Definitions, Procedures and Principles in Banking	
Unit :-1	INTERNET BANKING	20
	a. Overview and Brief History	
	b. Product Features	
	c. Corporate and Individual Internet Banking Integration with e- Commerce Merchant sites	
	d. Profitability of Internet Banking	
	e. Risk Management and Frauds	
	f. Back End Operations and Technology	
Unit :-2	CHEQUE	15
	a. It's meaning characteristics, Meaning and types of crossing and its	
	types of cheque	
	b. MICR cheque	
Unit:-3	REMITTANCES	15
	Online banking, Credit card, debit card (ATM) Automatic Tailor	
	machine – chaque Deposited machine & cash deposit machine- online	
	banking ATM card — Internet — mobile banking - SMS banking services — Cordless ATM services.	
Unit :-4	PAYMENT SYSTEMS	20
Onte4		30
	a. Overview of global payment systemsb. Overview of domestic payment systems	
	c. RuPay and RuPay Secure	
	d. Immediate Payment Service (IMPS) e. National Unified USSD Platform (NUUP)	
	f. National Automated Clearing House (NACH)	
	_ ` ` <i>'</i>	
	g. Aadhaar Enabled Payment System (AEPS) e-KYC h. Cheque truncation System (CTS)	
	1	
	i. National Financial Switch (NFS) j. RTGS	
	k. NEFT	
	1. Forex settlements	
	m. Securities Settlement	

	n. Innovative Banking & Payment Systems	
Unit:5	MOBILE BANKING	20
	a. Overview and Brief History	
	b. Product Features and Diversity	
	c. IMPS	İ
	d. Profitability of Mobile Banking	
	e. Risk Management and Frauds	
	f. Back End Operations and Technology	
	PRACTICAL KNOWLEDGE	
	How to get bank job?	
	Introduction – what qualifications do you need to get a bank job, to	
	get a, job in private or public sector banks. You should at least have a	
	graduate degree in any displace to apply for the bank.	
	1. IBPS, RRB, Eligibility criteria.	
	2. SBI, P.O eligibility criteria, SBI Clerk eligibility criteria.	
	3. R.B.I. Grade B eligibility, R.B.I. Assistant eligibility	

Text & References:

- Indian Banking in Electronic Era, Sanjay Kaptan ,Sarup Book Publishers Pvt. Limited
- Internet Banking in India, Best Publishing House
- Marketing Techniques for Financial Inclusion and Development Adya Sharma, Dhiraj Jain, IGI Global
- Digital Payments in India
- Background, Trends and Opportunities, Jaspal Singh, New Century Publications
- Technological Reforms and Mobile Banking in India, Amita Charan, SSRN
- RBI,
- IDRBT,
- NPCI,
- Digital India,
- Cashless India Website,
- for Circulars and Publications.

VEER NARMAD SOUTH GUJARAT UNIVERSITY FIRST YEAR B.COM.

SEMESTER - 2

COURSE CODE - CE 225 J

FINANCIAL MANAGEMENT PAPER-II (SYLLABUS EFFECTIVE FROM ACADEMIC YEAR 2023-24)

COURSE TYPE: - MINOR (ELECTIVES)

CREDIT: - 4

Objective: The objective of this course is to help students understand the conceptual framework of financial management.

COURSE INPUTS

UNIT I

Operating and Financial Leverage: Their measure; Effects on profit analyzing alternate financial plans, combined financial and operating leverage.

(15%)

UNIT.I.

Capital Structure: Theories and determinants.

(10%)

UNIT.III

Dividend Policies: Issues in dividend policies; Walter's model; Gordon's model; M. M. Hypothesis, forms of dividends and stability in dividends determinants. (20%)

UNIT, IV

Management of Working Capital: Nature of working capital, Significance of working capital, operating cycle and factors determining of working capital requirements; Management of working capital -cash. receivables. And Inventories. (20%)

UNIT V Financial Marketing: meaning, Characteristics, Importance of Markets, Types of financial market, Difference between Capital and Money market (20%)

UNIT.VI Case Study

(15%)

Suggested Readings

- 1. Van Home J C: Financial Management and Policy: Prentice Hall of India. New Delhi.
- 2. Van Home J.C: Fundamentals of Financial Management: Prentice Hall of India. New Delhi.
- 3.Khan M.Y. and Jain P.K: Financial Management, Tart and Problems. Tala McGraw Hill, New Delhi.
- 4. Prasanna Chandra: Financial Management Theory and Practice; Tala McGraw Hill, New Delhi.
- 5. Pandey I.M: Financial Management: Vikas Publishing House, New Delhi
- 6.Brigham E.F. Oapenski L.C., and Ehrhardt M.C: Financial Management Theory and-Practice: Harcour College Publishers. Singapore.
- 7.Bhalla V.K.: Modern Working Capital Management, Anmol Pub, Delhi.

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT SYLLABUS (in force From ACADEMIC YEAR 2023-24) CLASS AND SEMESTER: -FIRST YEAR (B. COM (SEM-2) SUBJECT AND PAPER: -MANAGEMENT (PAPER-2) COURSE TYPE: - MINOR (ELECTIVES)

CREDIT: - 4

Objectives:

- 1. Understand the differences between traditional and modern management models and their implications for organizations.
- Explore the recent trends in various areas of management such as total quality management, crises management, risk management, change management, globalization, supply chain management, and customer relationship management.
- 3. Examine the impact of innovation culture on organizations, including both positive and negative effects.
- 4. Gain insights into the importance of process management and its benefits for organizations.
- 5. Develop an understanding of business process management (BPM) and its stages in the BPM life cycle.

Learning Outcomes:

- 1. Identify and analyse the key differences between traditional and modern management models, and evaluate their relevance in today's organizational context.
- 2. Demonstrate knowledge of recent trends in management, including concepts such as total quality management, crises management, risk management, change management, globalization, supply chain management, and customer relationship management.
- 3. Evaluate the impact of innovation culture on organizations, recognizing both the positive effects that foster growth and the negative effects that may hinder progress.
- 4. Apply the principles of process management, recognizing its importance and benefits in improving efficiency and effectiveness within organizations.
- 5. Demonstrate understanding of the stages of the BPM life cycle and the significance of BPM in managing and optimizing business processes.

Chapter-1

Traditional V/S modern management model

25%

- Forces Shaping Management
- Traditional organizational management model
- Modern organizational management model
- Comparing Traditional and Modern Management models

Chapter-2

Recent trends in management (Only Concepts)

	> Total quality management	
	Crises management	
	Risk management	
	Change management	
_	➤ Globalisation	
•	Recent trends in operations management Supply chain management	
	 Supply chain management Shrinking product life cycle 	
	> Computer aided Design and manufacturing	
•	Recent trends in marketing management	
	Customer relationship management	
	Emphasis on quality, Customer satisfaction and retention	
•	Recent trends in Human resource management	
	➤ Work force diversity	
•	Recent trends in leadership management	
	> Soft skill development	
	> Gender balance	
	Remote working	
	Flat organizational structure	
	 Self-development External consultants 	
	apter-3.	
In	novation culture in organizations	25%
•	Meaning of Innovation	
•	Effect of Innovation Culture in Organizations	
•	Positive effects	
•	Negative effects	
•	Adaptation of Innovation Culture in Organizations	
Ch	apter-4	
Pro	ocess management	25%
	Meaning	
	Benefits of process management	
	Importance of process management Manning of Physics and Charles of Physics and Cha	
	 Meaning of Business process management (BPM) Stages of BPM life cycle 	
	Importance of BPM	
	importance of Di ivi	
Ref	ferences:	
•	Principles of management" by Harold Knootz and Heinz Weihrich	
•	"Fundamentals of management" By Stephen.P. Robbins and David.A. Decenzo	
•	https://www.vedantu.com/commerce/recent-trends-in-management	
•	https://www.mbaknol.com/management-concepts/traditional-management-model-vs-moder	n-
	management-model/	_
•	https://kissflow.com/workflow/bpm/what-is-process-management/	
•	https://www.mbaknol.com/management-concepts/innovation-culture-in-organizations	

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT

Syllabus (In Force From Academic Year 2023-24)

Class And Semester: -First Year (B. Com (Sem-2)

Subject And Paper: -Marketing (Paper-2)
Course Type: - Minor (Electives)
Credit: - 4

Objectives:

- 1. Understand the principles and concepts of strategic pricing in marketing.
- 2. Explore the factors that influence price sensitivity and their impact on pricing decisions.
- 3. Analyze the role of pricing strategy in different stages of the product life cycle.
- 4. Examine the pricing tactics and the pricing process used by companies for growth.
- 5. Gain insights into the significance of integrated marketing communications (IMC) in marketing strategy.

Learning Outcomes:

- 1. Identify the factors that influence price sensitivity and apply strategies to effectively price products or services.
- 2. Evaluate the impact of costs on pricing decisions and determine the customer value associated with pricing.
- 3. Apply pricing strategies based on the product life cycle and competitive dynamics in the market.
- 4. Design and implement integrated marketing communication plans using various communication tools and media.
- 5. Analyze customer expectations, perceptions, and satisfaction levels to enhance service quality and improve marketing strategies.

COURSE CONTENTS

Unit	Title Name	Unit wise Weightage of Marks (in %)
1	Strategic pricing	30%
2	Integrated marketing Communication	30%
3	Introduction to services	20%
4	Customer expectations and customer perception	20%

Course	Commerce
Course Title	Marketing-2
Credit	4
Teaching Hour per Week	4
Review /Revision Required	No
Minimum weeks/Semester	
Medium of Instruction	English
Purpose of Course	To orient the students with basics of marketing

Unit 1: Strategic Pricing

- a) Introduction
- b) Costs: Impact on Pricing
- c) Customer Value and Price Sensitivity
- I. Nagle and Holden's Nine Factors that influence PriceSensitivity
- II. Market Segmentation using Price-Value Perceptions
- III. Effect of the Internet on Price Sensitivity
- d) Pricing Strategy and the Product Life Cycle
- e) Understanding the Pricing Game
- I. Price Competitiveness
- II. Reacting to Competition with Price
- f) Pricing: Key Tool of a Company's Growth Strategy
- I. Role of the Distribution Channel in Setting Prices
- II. Product Line Pricing
- III. Pricing Tactics
- IV. The Pricing Process

Unit 2: Integrated Marketing Communications (IMC)

- a) Introduction
- b) Concept of IMC
- c) The Communications Process
- I. The AIDA Concept
- d) The Communications Mix
- I. Advertising
- II. Sales Promotion
- III. Public Relations and Publicity
- IV. Personal Selling
- V. Direct Marketing
- VI. Internet as a Communication Tool
- e) Factors affecting the Communications Mix
- f) The Media Mix
- I. Factors affecting Media Selection
- II. Characteristics of Different Media
- g) Planning Communications Campaign
- h) Budgeting for Marketing Communications

Unit 3: Introduction to Services

- a. The Service Sector
- b. GATS Classification

- c. Classification based on Levels of Customer Contact
- d. Importance of Services Marketing
- e. Reasons for growth of Service Industry
- f. Tangibility Spectrum
- g. Differentiating Services from Goods
- h. Extended Marketing mix-Three additional Ps

Unit 4: Customer Expectations and Service Perceptions

- a) Introduction
- b) The Zone of Tolerance
- c) Model of Customer Expectations
- d) The Services Marketing Triangle
- e) Service Encounters
- f) The Customer's Perspective
- g) The Employee's Perspective
- h) Customer Perceptions
- i) Customer Satisfaction
- j) Marketing Research for Service Expectations and Perceptions

References:

- 1. "Marketing Management: Indian Context" by Rajan Saxena
- 2. "Consumer Behavior: Insights from Indian Market" by Dipankar Gupta
- 3. "Integrated Marketing Communications: Indian Cases and Concepts" by K. Bhattacharya and S. Basu
- 4. "Services Marketing: Concepts, Strategies, and Cases" by S. Ramesh Kumar and C. Rajendran
- 5. "Pricing: Strategies and Tactics for Pricing in India" by Utpal M. Dholakia

	VEER NARMAD SOUTH GUJARAT UNIVERSITY,	
	SURAT	
	F.Y.B.COM SEM - II	
	COURSE TYPE: - MINOR (ELECTIVES)	_
	CREDIT: - 4	
	COURSE CODE –	_
	OFFICE MANAGEMENT	
TI-it d	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	
Unit: 1	OFFICE SYSTEMS AND PROCEDURES The System Concept – Definitions – Systems Analysis – Flow Of Work – Analysis Of Flow Of Work – Role Of Office Manager In Systems And Procedures –System Illustrated	20
Unit:2	RECORD MANAGEMENT: RECORDS	30
	Importance Of Records – Records Management – Filing – Essentials Or	
	Characteristics Of A Good Filing System – Classification And Arrangement	
	Of Files – Filing Equipment – Methods Of Filing – Modern Filing Devices –	
	Centraliseddecentralised Filing - Indexing - Types Of Indexing - Selection	
	Of Suitable Indexing System – The Filing Routine – The Filing Manual –	
	Records Retention - Evaluating The Records Management Programme -	
	Modern Tendencies In Records Making	
Unit:3	OFFICE STATIONERY AND SUPPLIES	25
	Stationery – Importance Of Stationery – Need To Control Office Stationery	
	And Supplies – How To Keep Down The Stationery Cost – Proper And	
	Careful Selection – Study Procedures – Method Improvement – Work	
	Measurement – Motion Study Theory – Laws And Principles Of Motion	
	Economy – Advantages Of Motion Study – Steps In Time And Limitations Of	
	Time Study – Time And Motion Study – Special Characteristics Of Office –	-
	Work Activity Or Work Simplification - Standardisation - Advantages -	
	Limitations – Work Simplification	
Unit:4	CONTROL OF OFFICE COSTS	25
	Is Office Work Unproductive? - Cost Reduction Or Cost Saving - Areas Of	
	Office Economies – Methods Of Cost Reduction And Cost Saving –	
	Developing Cost Consciousness – Economy In Procurement And Use	
	Control – Budgetary Control – Types Of Budgets – Office Budget –	
	Organisation And Methods – Supervisory Control	

Text & References:

Taxt book of office management-J.C
Office Organization and Management- S.P Arora- First Edition
Office Organization and Management- M.C Shukla
Office Management-S.P.Jian&T.NChhabra
Office and Administrative Management- C.L Little Field &FranuRacher

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 2	
	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	
	COURSE CODE –	
	SALESMENSHIP AND PUBLICITY (SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	%
	AND ONWARDS)	
	Objective To Help Student Understanding The Concept Of Salesmanship And Advertising	
Unit :-1	Type Of Salesman	30
	Meaning And Type, Qualities Of Salesman Selection And Appointment Of Salesmanship Training, Remuneration of Salesmanship, Power Of Salesman.	30
Unit:-2	·Advertising	30
	Different Media, Press Publicity Outdoor Publicity, Radio And Television Publicity, Advertisement On Internet, Media Selection Decision.	
Unit:-3	Social Responsibility And Advertising Advertising	25
	Agency, Advertising Budget Construction And Design Of Advertisement.	
Unit:-4	Case Study	15

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	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 2	
	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	
	COURSE CODE –	
	SECRETERIAL PRACTICE	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
Unit :-1	Share	50
	Definition and Type Of Share Duties Of Company Secretary Related To Issue, Application, Allotment Of Shares and Calls On Share Share Certificate and Share Warrant, Difference Between Share Certificate and Share Warrant (With Their Performa) Transfer Of Shares, Transmission Of Shares (Meaning And Difference) Buyback of Share (Meaning)	
Unit :-2	Company Meeting .	50
	Type of Company Meeting (Statutory, Annual, General Board Of Directors And Extraordinary) Conduct and Secretarial Duties Of Company Meeting (Including Performa Of Notice and Agenda For Different Type Of Meetings) For Company And Meetings Notice, Agenda, Proxy Quorum, motion, Voting (Type), Revolution (Ordinary, Special and Revolution With Special Notice) (Meaning and Conditions), (Including Performa for type of Resolution. Minutes (Meaning, Conditions and Impotence) Directors Responsibility Statement (basic Understanding)	

-	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	_ -
<u>-</u>	F.Y.B.COM SEM 2	-
	COURSE TYPE: - MINOR (ELECTIVES) CREDIT: - 4	-
	COURSE CODE –	+-
	THEOTY & PRACTICE OF CO- OPERATION 1 (SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	%
	Objective The Objective Of This Paper Is To Be Acquire Basic Knowledge To The Students With The Nature And Development of Co-Operatives	_
Unit :-1	Roll/Place Of co-Operations In Indian Economic System. The Problem Of Co-operative Activities.	20
Unit :-2	The Different Type Of Co-Operative Societies.	40
	Credit And Non Credit Co-Operative Organizations. Milk Procedure Co-Operative Societies.	
	Sugarcane Procedure Co-Operative Societies.	
	People's Cooperative Bank Agriculture Base Co-Operative Societies.	
Unit :-3	Co-Operative And State Co-operative Planning And Various Assistants Given Devi	20
_	The State To The Various Co-operative Societies.	
Unit :-4	The Similarities And Differences Between Capitalism Socialism And co- Operatism	20

References: ૧. સહકાર સિધ્ધાતો અને વ્યવહારો. – પોપ્યુલર પ્રકાશન – સુરત.

2. "સહકાર" _ સી. જમનાદાસ એન્ડ ડું. અમદાવાદ.

૩. સહકાર દર્શન ભાગ ૧-૨-૩ - શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.

૪. સહકાર પર્વ. - શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.

૫. સાંપ્રતમાં સહકારી પ્રવૃત્તિ – શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ ગુર્જર સાહિત્ય ભવન.

૬. સહકાર _ મુખપત્ર (પાક્ષિક) - ગુજરાત રાજ્ય સહકારી સંઘ - અમદાવાદ.

૭. ગ્રામ સ્વરાજ (માસિક), ગુજરાત રાજ્ય સહકારી સંઘ – અમદાવાદ.

૮. કો.ઓપ. મેનેજમેન્ટ પ્રીન્સીયાલ યોલીસીસ એન્ડ પ્રેક્ટીસ (૧૯૭૭). – આર.ડી. અગ્રવાલ,

Bibilography.: 1. Journals / Magazines : Co-operative Perspective, Valkunth Mehta

National Institute of Co-operative management, Pune (1998)

1. Websites: http://co-operative on net.com (1998)

htpp:/youarticle.com

htpp:/shodhganga.inflibnet.ac.in

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	-
	F.Y.B.COM SEM-I	
	COURSE CODE	
	ELEMENTS OF BANKING& INSURANCE PAPER - I	
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	İ
	COURSE TYPE: - SEC CREDIT: - 2	
	Objectives: To impart to the students the elementary knowledge of	
	terminology, concept, Definitions, Procedures and Principles in Insurance.	
Unit :-1	INSURANCE	40
	Meaning of Insurance –important of insurance, functions of insurance Principle of insurance and their application in life fire and marine. motor vehicle Insurance. Universal Insurance. Kidnap and ransom insurance.	-
Unit :-2	LIFE INDURANCE	30
	Definition advantages of life insurance- procedure of taking life insurance policy brief introduction of Mediclaim policy – Benefits of coverage. O.P.D. in Health Insurance. Workmen's compensation Insurance policy need of Today's India	
Unit:3	MOTOR VEHICAL INSURANCE	30
	Definition – 3 types of motor insurance – purpose of motor insurance-types of vehicle insurance in India. What is motor insurance coverage benefits Types and features	

Text & References:

- Insurance Principles and Practice, by R. S. Sharma
- Insurance Principles, Practice and Registration, by M. K. Ghosh & A. N. Agrawal
- Life Insurance in India, by P. A. S. Mani 11. Life Insurance, by Prof. O. S. Gupta
- Fundamentals of Insurance by P.K. Gupta, Himalaya Publications.
- Principles and Practice of Insurance by M.N. Mishra, S.N. Chand Company

VEER NARMAD SOUTH GUJARAT UNIVERSITY FIRST YEAR B.COM. SEMESTER - 1 COURSE CODE

FINANCIAL MANAGEMENT PAPER 1 COURSE TYPE: - SEC

CREDIT: - 2

(Syllabus effective from Academic Year 2023-24)

Objective: The objective of this course is to help students understand the conceptual framework of financial management.

COURSE INPUTS

UNIT 1

Capital. Budgeting: Nature of Investment decisions, Investment evaluation criteria, payback period, accounting rate of return, net present value, Internal rate of return profitability Index; NPV and IRR comparison.

40%

UNIT II

Cost of Capital: Significance of cost of capital; Calculating cost of debt; Preference shares, equity capital, and retained earnings; Combined (weighted) cost of capital, 40%

UNIT III

Case Study20%

Suggested Readings

- 1. Van Home J C: Financial Management! and Policy: Prentice Hall of India. New Delhi.
- 2. Van Home J.C: Fundamentals of Financial Management: Prentice Hall of India. New Delhi.
- 3.Khan M.Y.and Jain P.K: Financial Management, Tart and Problems. Tala McOrawHilf, New Delhi.
- 4. Prasanna Chandra: Financial Management Theory and Practice; Tala McGraw Hill, New Delhi.
- 5. Pandey I.M: Financial Management: Vikas Publishing House, New Delhi
- 6.Brigham E.F. Oapenski L.C., and Ehrhardt M.C: Financial Management Theory and-Practice: Harcour College Publishers. Singapore.
- 7. Bhalla V.K.: Modern Working Capital Management, Anmol Pub, Delhi.

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT

SYLLABUS (in force From ACADEMIC YEAR 2023-24)

CLASS AND SEMESTER: -FIRST YEAR (B. COM (SEM-1)

SUBJECT AND PAPER: -MANAGEMENT (PAPER-1)

COURSE TYPE: - SEC

CREDIT: - 2

Objectives:

- 1. To provide a comprehensive understanding of the fundamental concepts and principles of general management.
- 2. To familiarize students with different management theories and their relevance in the workplace.
- 3. To develop knowledge and skills necessary for effective people management in organizations.
- 4. To examine the role of IT management and its significance in contemporary business environments.
- 5. To foster critical thinking and analytical abilities in relation to management practices and challenges.

Learning Outcomes:

- 1. Students will be able to define and explain the concept of management, its functions, and the roles of managers in organizations.
- 2. Students will acquire knowledge of various management theories, their evolution, and their application in different workplace scenarios.
- 3. Students will develop an understanding of organizational behaviour, group dynamics, and the importance of teamwork in achieving organizational goals.
- 4. Students will gain the necessary skills to effectively manage people in the workplace, including communication, motivation, conflict resolution, and leadership.
- Students will recognize the significance of IT management in modern organizations, understand its key features, and appreciate its role in enhancing operational efficiency and competitiveness.

Chapter-1

Introduction to management:

50%

- Definition of management
- Functions of management
- Roles of managers
- Characteristics of management
- Managerial skills and competencies
- Organizational behaviour
- Group dynamics
- Team work and its relevance

Chapter-2

Management theories

- Evolution of management theories
- Various types of workplace management theories
 - > --Scientific management theory
 - > --Principles of administrative management theory
 - > --Human relations management theory
 - > --Bureaucratic management theory
 - -Contingency management theory
 - > --Theory X and Y
 - > --Systems management theory
- Benefits of management theories
- How management theories can be applied in workplace

References:

- 1. "Principles of management" by Harold Knootz and Heinz Weihrich
- 2. "Fundamentals of management" By Stephen.P. Robbins and David.A. Decenzo
- 3. https://www.hibob.com/hr-glossary/people-management/
- 4. https://www.aihr.com/blog/people-management-skills/
- 5. https://in.indeed.com/career-advice/career-development/what-is-it-management
- 6. https://www.indeed.com/career-advice/career-development/types-of-management-theories
- 7. "Management Theory and Practice" by Gerald A Cole

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT SYLLABUS (IN FORCE FROM ACADEMIC YEAR 2023-24) CLASS AND SEMESTER: -FIRST YEAR (B. COM (SEM-1) SUBJECT AND PAPER: -MARKETING (PAPER-1) COURSE TYPE: - SEC

CREDIT: - 2

Objectives:

- 1. To understand the fundamental concepts and philosophies that guide a company's marketing efforts.
- 2. To explore the importance of customer value and customer satisfaction in marketing.

3. To identify and address misconceptions about marketing.

- 4. To develop skills in market-oriented strategic planning, including analyzing business mission, conducting SWOT analysis, and selecting appropriate strategies.
- 5. To examine competition and competitive strategies, including competitor analysis and the design of competitive strategies.

Learning Outcomes:

- 1. Students will be able to explain the different concepts guiding a company's marketing efforts and understand their implications for business strategies.
- 2. Students will be able to assess and enhance customer value and customer satisfaction through effective marketing practices.
- 3. Students will be able to identify and debunk common misconceptions about marketing, demonstrating a deeper understanding of its role and impact.
- 4. Students will be able to create and implement market-oriented strategic plans, including developing a business mission statement, conducting strategic analysis, and selecting suitable strategies.
- 5. Students will be able to analyze competition, conduct competitor analysis, and design effective competitive strategies for different market positions, such as market leader, market challenger, market follower, and market nicher.

COURSE CONTENTS

Unit	Title Name	Unit wise
		Weightage of Marks
1	Basic concepts of marketing	(in %) 50%
2	Market oriented strategic planning	50%

Course	commerce
Course Title	Marketing - 1
Credit	2
Teaching Hour per Week	
Review /Revision Required	No
Minimum weeks/Semester	
Medium of Instruction	English
Purpose of Course	To orient the students with marketing concepts and its application in the business world

Unit 1: Basic Concepts of Marketing

- a) Introduction
- b) Philosophies guiding a Company's Marketing Effort
- c) Meaning and Definition of Marketing
- I. The Production Concept
- II. The Product Concept
- III. The Selling Concept
- IV. The Marketing Concept
- V. The Customer Concept
- VI. The Social Marketing Concept
- d) Customer Value and Customer Satisfaction
- I. Customer Value
- II. Customer Satisfaction
- e) Misconceptions about Marketing

Unit 2: Market-Oriented Strategic Planning

- a) Introduction
- b) The Nature of Strategic Planning
- I. Step I: Business Mission Statement
- II. Step II: Strategic Analysis
- III. Step III: SWOT Analysis
- IV. Step IV: Strategy Identification and Selection
- V. Step V: Prepare Operating Plans for each Functional Area
- VI. Step VI: Implementation, Evaluation and Control of the Plan

References:

- 1. "Marketing Management: Indian Context" by Rajan Saxena
- 2. "Consumer Behavior: Insights from Indian Market" by Dipankar Gupta
- 3. "Integrated Marketing Communications: Indian Cases and Concepts" by K. Bhattacharya and S. Basu
- 4. "Services Marketing: Concepts, Strategies, and Cases" by S. Ramesh Kumar and C. Rajendran
- 5. "Pricing: Strategies and Tactics for Pricing in India" by Utpal M. Dholakia

	VEER NARMAD SOUTH GUJARAT UNIVERSITY,	
	SURAT	
	F.Y.B.COM SEM - I	
	COURSE TYPE: - SEC	
<u>, , , , , , , , , , , , , , , , , , , </u>	CREDIT: - 2	
	COURSE CODE –	
	OFFICE MANAGEMENT	%
<u>_</u> .	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	
Unit:-1	MODERN OFFICE AND ITS FUNCTION	50
	Introduction – Meaning Of Office – Office Work – Office Activities – The Purpose Of An Office – Office Functions – Importance Of Office – The Changing Office Scene – Paper Less Office	
Unit :-2	OFFICE MANAGEMENT	50
Tayt & Dal	Management – Principles Of Management – Office Management – Elements Of Office Management – Functions Of Office Management – Office Manager – Functional Office Management – Administrative Office Management – Information Management – Scientific Office Management – Scientific Management In Office	

Text & References:

Taxt book of office management-J.C

Office Organization and Management- S.P Arora- First Edition

Office Organization and Management- M.C Shukla

Office Management-S.P.Jian&T.NChhabra

Office and Administrative Management- C.L Little Field &FranuRacher

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 1	ļ <u> </u>
	COURSE TYPE: - SEC CREDIT: - 2	
	COURSE CODE -	
	SALESMENSHIP AND PUBLICITY	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
	Objective To Help Student Understanding The Concept Of Salesmanship And Advertising	
Unit :-1	Salesmanship	40
	Meaning, Definition, Main Elements Of Salesmanship, Arts For Science, Sales Psychology, Advantage Of Salesmanship, Buying Motives Selling Points.	
Unit :-2	Selling Process	40
	Different Stage Of Sales Process (Preston Only) Attracting Attention Of Customers Welcoming Or Approaching The Prospect Awaking The Interest In The Prospect, Creating Desire, Securities Action. Type Of Objection And Disposal Of Objections	
Unit:-3	Case Study	20

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 1	
	COURSE TYPE: - SEC	
	CREDIT: - 2	
	COURSE CODE –	
	SECRETERIAL PRACTICE	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
Unit :-1	Company Secretary	30
	Definition — Qualification — (Statutory and Non Statutory) Appointment - Duties and Responsibility — Removal - Role and Importance - Basic Understanding Of Secretarial Standards.	
Unit: -2	Company	40
	Formation and Incorporation Of Companies (Public And Private Companies) Memorandum Of Association (Meaning and clauses) Article Of Association (Meaning And Content) Prospect (Meaning And Contents) and Statement In Line Of Prospectus (Meaning and Difference)	
Unit: -3	Co-Operative Society	30
	Meaning and Characteristic Secretary Duties Related To Formation And Registration Of Cooperative Society By Law Co-operative Society (Meaning Importance And Contents)	
·	Membership (Conditions for Membership and Types)	

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	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 1	!
	COURSE TYPE: - SEC CREDIT: - 2	
	COURSE CODE –	
	THEOTY & PRACTICE OF CO- OPERATION 1	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	Í
	Objective	
	The Objective Of This Paper Is To Be Acquire Basic Knowledge To The Students With The Nature And Development of Co-Operatives.	:
Unit :-1	Evolution Of Co-Operation Meaning And Definition Of Co-Operation And Cooperative. Merit And Demerit Of A Co-Operative Societies. Co-Operative Sector In India (Including Amul Model)	40
Unit :-2	Pre-Condition For The Succession Of Co-Operative Activities. Revised Principles Of Co-Operation.	40
Unit:-3	Inspection And Supervision Of Co-Operative Society.	20

References: ૧. સહકાર સિધ્યાતો અને વ્યવહારો. - પોપ્યુલર પ્રકાશન - સુરત.

2. "સહકાર" _ સી. જમનાદાસ એન્ડ કું. અમદાવાદ.

૩. સહકાર દર્શન ભાગ ૧-૨-૩ - શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.

૪. સહકાર પર્વ. - શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.

ય. સાંપ્રતમાં સહકારી પ્રવૃત્તિ - શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ ગુર્જર સાહિત્ય ભવન.

'દ. સહકાર _ મુખયત્ર (પાક્ષિક) - ગુજરાત રાજ્ય સહકારી સંઘ - અમદાવાદ.

૭. ગ્રામ સ્વરાજ (માસિક), ગુજરાત રાજ્ય સહકારી સેંઘ – અમદાવાદ.

૮. કો.ઓપ. મેનેજમેન્ટ પ્રીન્સીપાલ પોલીસીસ એન્ડ પ્રેક્ટીસ (૧૯૭૭). - આર.ડી. અગ્રવાલ.,

Bibilography.: 1. Journals / Magazines : Co-operative Perspective, Valkunth Mehta

National Institute of Co-operative management, Pune (1998)

1. Websites: htpp:/Co-operative on net.com (1998)

htpp:/youarticle.com

htpp:/shodhganga.inflibnet.ac.in

 -	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM-II	
	COURSE CODE	
	ELEMENTS OF BANKING & INSURANCE PAPER - II	
<u> </u>	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	
	COURSE TYPE: - SEC CREDIT: - 2	
	Objectives: To impart to the students the elementary knowledge of	
	terminology, concept, Definitions, Procedures and Principles in Banking	
Unit :-1	INTERNET BANKING	30
	a. Overview and Brief History	
	b. Product Features	
	c. Corporate and Individual Internet Banking Integration with e-	
	Commerce Merchant sites	
	d. Profitability of Internet Banking	
	e. Risk Management and Frauds	
	f. Back End Operations and Technology	
Unit: -4	PAYMENT SYSTEMS	5
	a. Overview of global payment systems	
	b. Overview of domestic payment systems	
	c. RuPay and RuPay Secure	
	d. Immediate Payment Service (IMPS)	
	e. National Unified USSD Platform (NUUP)	
	f. National Automated Clearing House (NACH)	
	g. Aadhaar Enabled Payment System (AEPS) e-KYC	
	h. Cheque truncation System (CTS)	
	i. National Financial Switch (NFS)	
	j. RTGS	i
	k. NEFT	
	1. Forex settlements	
	m. Securities Settlement	
	n. Innovative Banking & Payment Systems	
Unit: 5	MOBILE BANKING	20
	a. Overview and Brief History	
	b. Product Features and Diversity	
	c. IMPS	
	d. Profitability of Mobile Banking	
	e. Risk Management and Frauds	
	f. Back End Operations and Technology	

Text & References:

- Indian Banking in Electronic Era, Sanjay Kaptan ,Sarup Book Publishers Pvt. Limited
- Internet Banking in India, Best Publishing House
- Marketing Techniques for Financial Inclusion and Development Adya Sharma, Dhiraj Jain, IGI Global
- Digital Payments in India
- Background, Trends and Opportunities, Jaspal Singh, New Century Publications
- Technological Reforms and Mobile Banking in India, Amita Charan, SSRN
- RBI,
- IDRBT,
- NPCI,
- Digital India,
- Cashless India Website,
- for Circulars and Publications.

VEER NARMAD SOUTH GUJARAT UNIVERSITY FIRST YEAR B.COM.

SEMESTER - 2 COURSE CODE

FINANCIAL MANAGEMENT PAPER-II

(SYLLABUS EFFECTIVE FROM ACADEMIC YEAR 2023-24)

COURSE TYPE: - SEC CREDIT: - 2

Objective: The objective of this course is to help students understand the conceptual framework of financial management.

COURSE INPUTS

INIT I

Dividend Policies: Issues in dividend policies; Walter's model; Gordon's model; M. M. Hypothesis, forms of dividends and stability in dividends determinants.

UNIT. II

Management of Working Capital: Nature of working capital, Significance of working capital, operating cycle and factors determining of working capital requirements; Management of working capital -cash. receivables. And Inventories.

40%

UNIT.III

Case Study

20%

Suggested Readings

- 1. Van Home J C: Financial Management and Policy: Prentice Hall of India. New Delhi.
- 2. Van Home J.C: Fundamentals of Financial Management: Prentice Hall of India. New Delhi.
- 3.Khan M.Y. and Jain P.K: Financial Management, Tart and Problems. Tala McGraw Hill, New Delhi.
- 4. Prasanna Chandra: Financial Management Theory and Practice; Tala McGraw Hill, New Delhi.
- 5. Pandey I.M: Financial Management: Vikas Publishing House, New Delhi
- 6.Brigham E.F. Oapenski L.C., and Ehrhardt M.C: Financial Management Theory and-Practice: Harcour College Publishers. Singapore.
- 7.Bhalla V.K.: Modern Working Capital Management, Anmol Pub, Delhi.

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT
SYLLABUS (in force From ACADEMIC YEAR 2023-24)
CLASS AND SEMESTER: -FIRST YEAR (B. COM (SEM-2)
SUBJECT AND PAPER: -MANAGEMENT (PAPER-2)
COURSE TYPE: - SEC

CREDIT: - 2

Objectives:

- 1. Understand the differences between traditional and modern management models and their implications for organizations.
- 2. Explore the recent trends in various areas of management such as total quality management, crises management, risk management, change management, globalization, supply chain management, and customer relationship management.
- 3. Examine the impact of innovation culture on organizations, including both positive and negative effects.
- 4. Gain insights into the importance of process management and its benefits for organizations.
- 5. Develop an understanding of business process management (BPM) and its stages in the BPM life cycle.

Learning Outcomes:

- 1. Identify and analyse the key differences between traditional and modern management models, and evaluate their relevance in today's organizational context.
- 2. Demonstrate knowledge of recent trends in management, including concepts such as total quality management, crises management, risk management, change management, globalization, supply chain management, and customer relationship management.
- 3. Evaluate the impact of innovation culture on organizations, recognizing both the positive effects that foster growth and the negative effects that may hinder progress.
- 4. Apply the principles of process management, recognizing its importance and benefits in improving efficiency and effectiveness within organizations.
- 5. Demonstrate understanding of the stages of the BPM life cycle and the significance of BPM in managing and optimizing business processes.

Chapter-1

Traditional V/S modern management model

50%

- Forces Shaping Management
- Traditional organizational management model
- Modern organizational management model
- Comparing Traditional and Modern Management models

Chapter-2

• Recent trends in management (Only Concepts)

50%

- > Total quality management
- > Crises management
- > Risk management
- > Change management
- ➤ Globalisation
- · Recent trends in operations management
 - > Supply chain management
 - > Shrinking product life cycle
 - > Computer aided Design and manufacturing
- Recent trends in marketing management
 - > Customer relationship management
 - > Emphasis on quality, Customer satisfaction and retention
- Recent trends in Human resource management
 - > Work force diversity
- Recent trends in leadership management
 - > Soft skill development
 - > Gender balance
 - > Remote working
 - > Flat organizational structure
 - > Self-development
 - > External consultants

References:

- Principles of management" by Harold Knootz and Heinz Weihrich
- "Fundamentals of management" By Stephen.P. Robbins and David.A. Decenzo
- https://www.vedantu.com/commerce/recent-trends-in-management
- https://www.mbaknol.com/management-concepts/traditional-management-model-vs-modern-management-model/
- https://kissflow.com/workflow/bpm/what-is-process-management/
- https://www.mbaknol.com/management-concepts/innovation-culture-in-organizations

VEER NARMAD SOUTH GUJARAT UNIVERSITY SURAT SYLLABUS (IN FORCE FROM ACADEMIC YEAR 2023-24) CLASS AND SEMESTER: -FIRST YEAR (B. COM (SEM-2) SUBJECT AND PAPER: -MARKETING (PAPER-2) COURSE TYPE: - SEC CREDIT: - 2

Objectives:

- 1. Understand the principles and concepts of strategic pricing in marketing.
- 2. Explore the factors that influence price sensitivity and their impact on pricing decisions.
- 3. Analyze the role of pricing strategy in different stages of the product life cycle.
- 4. Examine the pricing tactics and the pricing process used by companies for growth.
- 5. Gain insights into the significance of integrated marketing communications (IMC) in marketing strategy.

Learning Outcomes:

- 1. Identify the factors that influence price sensitivity and apply strategies to effectively price products or services.
- 2. Evaluate the impact of costs on pricing decisions and determine the customer value associated with pricing.
- 3. Apply pricing strategies based on the product life cycle and competitive dynamics in the market.
- 4. Design and implement integrated marketing communication plans using various communication tools and media.
- 5. Analyze customer expectations, perceptions, and satisfaction levels to enhance service quality and improve marketing strategies.

COURSE CONTENTS

Unit	Title Name	Unit wise
		Weightage of
		Marks (in %)
1	Strategic pricing	50%
2	Integrated marketing	50%
	Communication	

Course	Commerce
Course Title	Marketing-2
Credit	2
Teaching Hour per Week	2
Review /Revision Required	No
Minimum weeks/Semester	
Medium of Instruction	English
Purpose of Course	To orient the students with basics of marketing

Unit 1: Strategic Pricing

- a) Introduction
- b) Costs: Impact on Pricing
- c) Customer Value and Price Sensitivity
- I. Nagle and Holden's Nine Factors that influence Price Sensitivity
- II. Market Segmentation using Price-Value Perceptions
- III. Effect of the Internet on Price Sensitivity
- d) Pricing Strategy and the Product Life Cycle
- e) Understanding the Pricing Game
- I.Price Competitiveness
- II.Reacting to Competition with Price
- f) Pricing: Key Tool of a Company's Growth Strategy
- I. Role of the Distribution Channel in Setting Prices
- II. Product Line Pricing
- III. Pricing Tactics
- IV. The Pricing Process

Unit 2: Integrated Marketing Communications (IMC)

- a) Introduction
- b) Concept of IMC
- c) The Communications ProcessI. The AIDA Concept
- d) The Communications Mix
- I.Advertising
- **II.Sales Promotion**
- III. Public Relations and Publicity
- IV.Personal Selling
- V.Direct Marketing
- VI.Internet as a Communication Tool
- e) Factors affecting the Communications Mix
- f) The Media Mix
- I. Factors affecting Media Selection
- II. Characteristics of Different Media
- g) Planning Communications Campaign
- h) Budgeting for Marketing Communications

References:

- 1. "Marketing Management: Indian Context" by Rajan Saxena
- 2. "Consumer Behavior: Insights from Indian Market" by Dipankar Gupta
- 3. "Integrated Marketing Communications: Indian Cases and Concepts" by K. Bhattacharya and S. Basu
- 4. "Services Marketing: Concepts, Strategies, and Cases" by S. Ramesh Kumar and C. Rajendran
- 5. "Pricing: Strategies and Tactics for Pricing in India" by Utpal M. Dholakia

	VEER NARMAD SOUTH GUJARAT UNIVERSITY,	
	SURAT	
	F.Y.B.COM SEM - II	
	COURSE TYPE: - SEC	
	CREDIT: - 2	
	COURSE CODE –	
	OFFICE MANAGEMENT	
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND ONWARDS)	
Unit:2	RECORD MANAGEMENT: RECORDS	50
	Importance Of Records – Records Management – Filing – Essentials Or	
	Characteristics Of A Good Filing System – Classification And Arrangement	
	Of Files – Filing Equipment – Methods Of Filing – Modern Filing Devices –	
	Centralised decentralised Filing – Indexing – Types Of Indexing – Selection	
	Of Suitable Indexing System – The Filing Routine – The Filing Manual –	
	Records Retention - Evaluating The Records Management Programme -	
	Modern Tendencies In Records Making	
Unit:3	OFFICE STATIONERY AND SUPPLIES	50
	Stationery – Importance Of Stationery – Need To Control Office Stationery	
	And Supplies – How To Keep Down The Stationery Cost – Proper And	
	Careful Selection - Study Procedures - Method Improvement - Work	
	Measurement - Motion Study Theory - Laws And Principles Of Motion	
	Economy – Advantages Of Motion Study – Steps In Time And Limitations Of	
	Time Study – Time And Motion Study – Special Characteristics Of Office –	
	Work Activity Or Work Simplification – Standardisation – Advantages –	
	Limitations – Work Simplification	
	<u> </u>	l

Text & References:

Taxt book of office management-J.C

Office Organization and Management- S.P Arora- First Edition

Office Organization and Management- M.C Shukla

Office Management-S.P.Jian&T.NChhabra

Office and Administrative Management- C.L Little Field &FranuRacher

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 2	
	COURSE TYPE: - SEC CREDIT: - 2	
	COURSE CODE -	
	SALESMENSHIP AND PUBLICITY	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
	Objective To Help Student Understanding The Concept Of Salesmanship And Advertising	
Unit:-1	Type Of Salesman	40
	Meaning And Type, Qualities Of Salesman Selection And Appointment Of Salesmanship Training, Remuneration of Salesmanship, Power Of Salesman.	
Unit :-2	Advertising	40
	Different Media, Press Publicity Outdoor Publicity, Radio And Television Publicity, Advertisement On Internet, Media Selection Decision.	
Unit:-3	Case Study .	20

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
	F.Y.B.COM SEM 2	
	COURSE TYPE: - SEC CREDIT: - 2	
	COURSE CODE –	
	SECRETERIAL PRACTICE	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24	
	AND ONWARDS)	
Unit :-1	Share	50
	Definition and Type Of Share Duties Of Company Secretary Related To Issue, Application, Allotment Of Shares and Calls On Share Share Certificate and Share Warrant, Difference Between Share Certificate and Share Warrant (With Their Performa)	
Unit :-2	Company Meeting	50
	Type of Company Meeting (Statutory, Annual, General Board Of Directors And Extraordinary) Conduct and Secretarial Duties Of Company Meeting (Including Performa Of Notice and Agenda For Different Type Of Meetings)	

	VEER NARMAD SOUTH GUJARAT UNIVERSITY, SURAT	
· <u></u>	F.Y.B.COM SEM 2	
	COURSE TYPE: - SEC CREDIT: - 2	
	COURSE CODE -	
-	THEOTY & PRACTICE OF CO- OPERATION	%
	(SYLLABUS EFFECTIVE FROM ACADEMICE YEAR 2023-24 AND	
	ONWARDS)	
	Objective	
	The Objective Of This Paper Is To Be Acquire Basic Knowledge To The Students With The Nature And Development of Co-Operatives.	
Unit :-1	Roll/Place Of co-Operations In Indian Economic System. The Problem Of Co-operative Activities.	40
Unit :-2	The Different Type Of Co-Operative Societies.	40
	Credit And Non Credit Co-Operative Organizations.	
	Milk Procedure Co-Operative Societies.	
	Sugarcane Procedure Co-Operative Societies.	
Unit :-3	Co-Operative And State Co-operative Planning And Various Assistants Given By The State To The Various Co-operative Societies.	20

- References: ૧. સહકાર સિધ્ધાતો અને વ્યવહારો. પોપ્પુલર પ્રકાશન સુરત.
 - 2. "સહઘર" _ સીં. જમનાદાસ એન્ડ ડું. અમદાવાદ.
 - ૩. સહકાર દર્શન ભાગ ૧-૨-૩ શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.
 - ૪. સહકાર પર્વ. શ્રી જગદીશભાઈ મૂલાની, અમદાવાદ.
 - ૫. સાંપ્રતમાં સહકારી પ્રવૃત્તિ શ્રી જગદીશભાઈ મુલાની, અમદાવાદ ગુર્જર સાહિત્ય ભવન.
 - દ. સહકાર _ મુખયત્ર (પાક્ષિક) ગુજરાત રાજ્ય સહકારી સંઘ અમદાવાદ.
 - ૭. ગ્રામ સ્વરાજ (માસિક), ગુજરાત રાજ્ય સહકારી સંઘ અમદાવાદ.
 - ૮. કો.ઓપ. મેનેજમેન્ટ પ્રીન્સીયાલ પોલીસીસ એન્ડ પ્રેક્ટીસ (૧૯૭૭). આર.ડી. અગ્રવાલ,

Bibilography.: 1. Journals / Magazines : Co-operative Perspective, Vaikunth Mehta

National Institute of Co-operative management, Pune (1998)

1. Websites: http:/Co-operative on net.com (1998)

htpp:/youarticle.com

htpp:/shodhganga.infllbnet.ac.in